ANNUAL REPORT AND ACCOUNTS

FOR THE YEAR ENDED

31 DECEMBER 2012

Company Registration Number: 1151132

PRESIDENT	C E B Bible
VICE-PRESIDENT	C H Turner
SECRETARY	D A Kerr
REGISTERED OFFICE	Valiant House 4 – 10 Heneage Lane London EC3A 5DQ
REGISTERED NUMBER	1151132

ANNUAL REPORT

FOR THE YEAR ENDED 31 DECEMBER 2012

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Notice of Annual General Meeting

Notice is hereby given that the thirty sixth Annual General Meeting of the Insolvency Practitioners Association will be held at Valiant House, 4-10 Heneage Lane, London, EC3A 5DQ on 17 April 2013 at 5.30 pm, for the following purposes:

- 1. To receive and adopt the Report of the Council and the Accounts of the Association for the year ended 31 December 2012.
- 2. To receive the result of the ballot for the election of members of the Council.
- 3. To re-appoint auditors.
- 4. To transact any other business which may properly be transacted at an annual general meeting.

By order of the Council

D A Kerr Secretary

26 March 2013

Valiant House 4 – 10 Heneage Lane London EC3A 5DQ

A member entitled to attend and vote at the above meeting is entitled to appoint a proxy to attend and to speak and to vote instead of him. A proxy must be an individual member. Proxy forms are available from the Secretary on request and must be returned to the registered office (above) 48 hours before the meeting.

REPORT OF THE COUNCIL

FOR THE YEAR ENDED 31 DECEMBER 2012

The Council have pleasure in submitting their Report and the Financial Statements of the Association for the year ended 31 December 2012.

PRINCIPAL OBJECTS

The Association is a Recognised Professional Body (RPB) under the Insolvency Act 1986 and empowered to grant and renew insolvency authorisations (licences).

The principal objects of the Association are: to encourage the recruitment of a body of persons skilled in insolvency administration; to maintain and improve standards of performance and conduct of insolvency practitioners and their staff; and to regulate and monitor its members' practices and where appropriate to discipline those members who bring discredit upon themselves, the Association or the profession by way of misconduct.

COUNCIL

The following have been members of the Council of the Association during the year ended 31 December 2012.

President	Vice-President	
C E B Bible	C H Turner	
Deputy Vice-President	Immediate Past President	
M R Fry	P J Brazzill	
Elected members		Co-opted members to AGM 2013
A P M Benedict (retired 26 April 2012)	P M Bird (appointed 26 April 2012)	M Moses
G L Carton-Kelly (retired 26 April 2012)	M G Ellis	R Smith
C D Faulds (retired 26 April 2012)	N J Fisher	
S I Gaillie	B A Guilfoyle	
M E Leslie	D J Manzoori	
L Pagden	S G Paterson	
C M Polwin	M R Sands	

ELECTIONS TO THE COUNCIL

The following Council Members will retire at the forthcoming Annual General Meeting: P J Brazzill; C M Polwin; S G Paterson; L Pagden. Neither Mr Brazzill nor Mr Pagden is eligible for re-election.

COUNCIL AND COMMITTEE MEETINGS

During the year there were five meetings of the Council and some forty-two meetings of Committees and Sub-Committees of the Council. There were also six meetings around the UK with the Membership.

REPORT OF THE COUNCIL (continued)

FOR THE YEAR ENDED 31 DECEMBER 2012

SUMMARY OF ACTIVITIES DURING THE YEAR

MEMBERSHIP

At 31 December 2012, the Association had more than 2,000 Individual Members, Affiliates, and Student Members. It had in issue at that date 536 insolvency authorisations granted to insolvency practitioners (IPs) of whom 84% were appointment-takers. The number of IPs now stands at the highest in the Association's history.

The Association is subject to the general equality duty under the Equality Act 2010 and the President and Chief Executive welcome offers from members to serve on committees.

STANDARDS

The Association continues to play an active part in the work of the Joint Insolvency Committee (JIC), comprising representatives of the recognised professional bodies (RPBs) and the government Insolvency Service (part of the Department for Business, Innovation & Skills (BIS)). The JIC is responsible for the development of insolvency standards and professional and ethical guidance. This is an area in which the Association has played and continues to play a significant role on behalf of IPs to ensure that standards-setting in the profession is practical and relevant to IPs' work. The Association was also active in engaging with members and others, contributing to road-shows and briefings across the country. The Practice Guidance, Ethics & Standards Committee, through its secretariat support, continues to handle a significant number of requests from the Association's IPs and other members on regulatory and ethical issues, and provides a valuable service to members.

PUTTING BETTER REGULATION INTO PRACTICE

The Association's approach to monitoring, combining an appropriate degree of robustness and an outcome-focused method of review incorporating constructive dialogue with IPs, has proved to be a winning formula.

REGULATORY OVERSIGHT AND RELATED MATTERS

The Association is accountable to BIS and to the Minister of the Department of Enterprise, Trade & Investment in Northern Ireland by whom it is recognised as a professional body for the purposes of authorising and regulating IPs.

The Association, through its President and other officials, maintained a healthy and constructive dialogue with the Insolvency Service throughout the year, and has responded to a number of regulatory reviews by BIS. The Association has in particular engaged constructively with BIS on issues arising from the report published in June 2010 by the Office of Fair Trading.

The Association also had briefing meetings and exchanges with the Association of Business Recovery Professionals (R3), a representative body of IPs, and with other organisations.

The Association continued its monitoring of property receivers under a scheme operated jointly with the Royal Institution of Chartered Surveyors, and of debt management companies for the Debt Resolution Forum, and continued its monitoring of IPs licensed by the Law Society/Solicitors Regulation Authority. Following terms being agreed between the Association and the Solicitors Regulation Authority, the Association also commenced handling complaints against solicitor Insolvency Practitioners in their conduct of insolvency assignments.

REPORT OF THE COUNCIL (continued)

FOR THE YEAR ENDED 31 DECEMBER 2012

EDUCATION

The Association's established and well recognised Certificate of Proficiency in Insolvency (CPI) and Certificate of Proficiency in Personal Insolvency (CPPI) examinations had solid support in 2012, with 67% passing CPI and 76% passing CPPI.

Prizes were presented to the top CPI (England and Wales) candidate and the top CPPI (England and Wales) candidate at the Presidential Students' Luncheon in September 2012; the Scottish CPI first prize and the Scottish CPPI first prize were presented at the Edinburgh roadshow in October 2012. The Association's prizes for its top three JIE candidates will be awarded at the IPA's annual conference in May 2013. The Association also sponsors the overall first-placed JIE candidate; this prestigious prize is given at the JIE presentation ceremony in June each year.

CONSUMER OVER-INDEBTEDNESS

Throughout 2012, the Association participated in the IVA Standing Committee chaired by BIS and worked on enhancements to the Protocol for straightforward (or Protocol compliant) Individual Voluntary Arrangement (IVA) cases (PCIVAs), which are designed to improve processes, efficiency and transparency, acceptability and returns to creditors. The Association also played an active part in issuing guidance to IPs on VAT issues in IVAs.

The Association also responded to government consultations on a range of personal insolvency issues.

COMMUNICATIONS

During the year, the Association published three issues of *Insolvency Practitioner* magazine covering a range of technical, practice and ethical, and regulatory issues.

The Association's annual lecture and insolvency conference were held in January and April 2012 respectively. The conference was well attended and addressed a number of topical issues with contributions from guest speakers and delegates. A successful series of regional road-shows were held in six locations throughout the UK in 2012, with over 300 attendees, and a third Personal Insolvency Conference was held successfully in Manchester. CPI+ sessions, aimed at those who had passed CPI or CPPI in recent years, were held in London and Manchester. The first meetings in the IP Introduction Programme were held in three locations during 2013.

OTHER MATTERS

The Association continues to provide secretariat services to the Insolvency Lawyers Association.

REPORT OF THE COUNCIL (continued)

FOR THE YEAR ENDED 31 DECEMBER 2012

FINANCIAL RESULTS

The Association's activities have resulted in a small operating deficit of $\pounds 5,413$ (2011: surplus of $\pounds 65,781$) and an overall surplus of $\pounds 18,597$ after tax for the year ended 31 December 2012 (2011: $\pounds 85,497$). It is the policy of the Association that there should be sufficient reserves to cover all reasonably foreseeable eventualities, particularly relating to any adverse costs that might be incurred in relation to disciplinary and regulatory matters (backed up by appropriate insurance). The Association aims to budget for a surplus each year equivalent to approximately 2.5% of turnover.

Variances in key income and expenditure areas between 2011 and 2012 include:

- An increase in fee income which reflects the record number of Insolvency Practitioners who wished to be authorised by the Association.
- Income from services provided to other bodies has increased as a result of the Association taking on additional responsibilities.
- Staff costs have increased as monitoring and regulation activities have expanded.
- Although I.T. costs were in line with budget, a new membership database began to be depreciated in 2012 which had the effect of increasing the charge for depreciation. The Association has also invested in an upgrade to its website which will begin to be depreciated in 2013.
- Irrecoverable VAT has increased in line with expenditure and as a result of a timing difference between the Association's year end and the fiscal year end.
- Costs incurred in connection with the Disciplinary Tribunal held in 2012.

The net effect of these variances was a smaller than budgeted surplus in 2012. Membership subscriptions and fees were not increased for 2013; indeed, fees for some non-appointment taking IPs were reduced. The Association expects to generate a small surplus in 2013.

The Association would once more like to acknowledge the financial contribution made by sponsors and by way of grants by the Trustees of the Barbican Settlement towards the costs of certain projects during the year.

REPORT OF THE COUNCIL (continued)

FOR THE YEAR ENDED 31 DECEMBER 2012

STATEMENT OF COUNCIL MEMBERS' RESPONSIBILITIES

The Council members are responsible for preparing the report of the Council and the financial statements in accordance with applicable law and regulations.

Company law requires the Council members to prepare financial statements for each financial year. Under that law Council members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Council members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Association and of the surplus or deficit of the Association for that period. In preparing these financial statements the Council is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Association will continue in business.

The Council members are responsible for keeping adequate accounting records that are sufficient to show and explain the Association's transactions and disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the Council members is aware at the time this report is approved:

- there is no relevant audit information of which the company's auditors are unaware; and
- the Council members have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

This report is prepared in accordance with the small companies regime under the Companies Act 2006.

AUDITORS

Littlejohn LLP has signified its willingness to continue in office as auditors and a resolution proposing their reappointment will be submitted at the Annual General Meeting.

Signed by Order of the Council

C E B Bible, President

L Pagden, Chairman of Finance and General Purposes Committee

26 March 2013

Valiant House, 4-10 Heneage Lane London EC3A 5DQ

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE INSOLVENCY PRACTITIONERS ASSOCIATION

(A company limited by guarantee)

We have audited the financial statements of The Insolvency Practitioners Association for the year ended 31 December 2012 which comprise the Income and Expenditure Account, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Council Members and auditors

As explained more fully in the Statement of Council Members' Responsibilities on page 6, the Council members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Council Members; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Council to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our audit report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2012 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Council for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Littlejohn LLP

26 March 2013

1 Westferry Circus Canary Wharf London E14 4HD

INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2012

	Notes	2012 £	2011 £
ΓURNOVER	3		
Subscription income and fees from members and students		716,615	755,175
insolvency Authorisation fees		1,045,807	1,026,115
Other income	4	275,693	233,478
		2,038,115	2,014,768
ADMINISTRATIVE EXPENSES		, ,	, ,
Administration		(1,417,473)	(1,339,331)
Other		(626,055)	(609,656)
OPERATING (DEFICIT)/SURPLUS	5	(5,413)	65,781
Realised losses on sale of listed investments		(1,277)	(2,346)
Reduction/(increase) in provision for diminution in value of			
nvestments	8	4,705	(1,283)
Movement in bad debt provision		1,477	(2,745)
income from fixed asset investments		14,676	16,310
Bank interest receivable		11,368	9,819
SURPLUS ON ORDINARY ACTIVITIES			
BEFORE TAXATION		25,536	85,536
ΓΑΧΑΤΙΟΝ	6	(6,939)	(39)
SURPLUS ON ORDINARY ACTIVITIES			
AFTER TAXATION		£18,597	£85,497

The Association has no recognised gains and losses other than the surplus for the above financial years.

The accounting policies and notes on pages 10 to 14 form part of these financial statements.

INSOLVENCY PRACTITIONERS ASSOCIATION (A company limited by guarantee; company registration number 1151132)

BALANCE SHEET

AS AT 31 DECEMBER 2012

		20		20)11
FIXED ASSETS	Notes	£	£	£	£
Tangible assets	7		159,547		121,533
Listed investments	8		393,824		437,619
			553,371		559,152
CURRENT ASSETS			,		,
Debtors	9	98,427		90,579	
Cash and bank balances		136		69	
Γreasury deposit		2,341,060		2,421,280	
		2,439,623		2,511,928	
CREDITORS: amounts falling due within one year					
Corporation tax		7,045		4,109	
Prepaid subscriptions and fees	10	1,670,231		1,661,184	
Other creditors	10	220,732		313,438	
		1,898,008		1,978,731	
NET CURRENT ASSETS			541,615		533,197
TOTAL ASSETS LESS CURRENT LIABILITIES			1,094,986		1,092,349
CREDITORS: amounts falling due	11		(126,493)		(142,453
after more than one year					
TOTAL NET ASSETS			£968,493		£949,896
IOTAL NET ABSETS			======		======
RESERVES					
Balance brought forward			949,896		864,399
Surplus for the year			18,597		85,497
Balance carried forward			£968,493		£949,896

These financial statements are prepared in accordance with the provisions applicable to companies subject to the small companies regime under the Companies Act 2006.

The financial statements were approved and authorised for issue by the Council on 26 March 2013 and signed on its behalf by

C E B Bible, President

L Pagden, Chairman of Finance and General Purposes Committee

The accounting policies and notes on pages 10 to 14 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2012

1. ACCOUNTING POLICIES

A summary of the more important accounting policies is set out below.

a) Basis of Accounting

The financial statements have been prepared on a going concern basis under the historical cost convention.

b) Cash Flow Statement

The Association meets the Companies Act 2006 definition of a small company. It has therefore claimed the exemption available under Financial Reporting Standard 1 "Cash Flow Statements" from preparing a cash flow statement.

c) Depreciation

Depreciation is calculated to write off the cost of tangible fixed assets after they have been brought into use, over the lower of the period to a lease break option or their estimated useful lives at the following rates:

Leasehold improvements Website, office and computer equipment To lease break option (3 years) 10% - $33^{1}/_{3}$ % straight line basis

d) Taxation

The Association is a mutual company for taxation purposes and is only liable to tax on its investment income and any profits earned from non-members.

e) VAT

The Association registered for VAT on a partial recovery basis with effect from 1 January 2009 and consequently any VAT incurred on administration or other expenses which had in prior years been included under the respective heading, is now taken to debtors and subsequently written off as irrecoverable VAT to the extent to which it is not recoverable.

f) Subscriptions

Annual memberships, which are due on 1 January, are included in income in the year to which the subscription relates. Any amounts received in advance are credited to prepaid subscriptions and fees.

g) Disciplinary and Investigation Costs Recoveries

Costs recovered from members subject to investigation or disciplinary action are accounted for in the year in which they are due.

h) Leasing Transactions

Rentals payable under operating leases are charged to the Income and Expenditure Account in the period in which they fall due.

i) Fixed Asset Investments

Fixed asset investments are valued at the lower of cost and market value at the balance sheet date on an individual basis. Impairment adjustments are taken to the income and expenditure account.

j) Barbican Grants

Income from grants is recognised upon entitlement to the income. This is achieved by the Association's expenditure on projects for which related grants have been approved.

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2012

2. CONSTITUTION

The Association is a company limited by guarantee. The liability of members in the event of a winding up is $\pounds 1$ per member. There were 2,080 members as at 31 December 2012.

3. TURNOVER

Turnover represents subscription income from members, authorisation fees, Fixed Charge Receiver scheme fees, students' examination fees, costs recovered and income received from bodies for which we provide a service.

4.	OTHER INCOME	2012 £	2011 £
	Grant income	76,465	47,867
	Events	96,268	98,275
	Services to other bodies	97,147	86,137
	Sundry income	5,813	1,199
		£275,693	£233,478
5.	OPERATING DEFICIT/ SURPLUS	2012	2011 £
	Operating deficit/cumlus is stated ofter charging:	£	t
	Operating deficit/surplus is stated after charging: Auditors' remuneration – audit	6,500	6,300
	Auditors' remuneration – audit Auditors' remuneration – other	250	250
	Depreciation	34,840	10,770
	[
6.	TAXATION	2012 £	2011 £
	UK Corporation tax payable for the year	6,939	39
		£6,939	£39
			======
	The tax assessed in the year is lower than the small companies rate of tax in the UK of 20% (2011: 20.25%). The differences are explained below:		
	Surplus on ordinary activities before tax	£25,536	£85,536
	Surplus on ordinary activities before tax multiplied by the small companies rate of tax in the UK of 20% (2011:20.25%)	£5,107	17,321
	Effects of:		
	Expenses not deductible for tax purposes	1,939	(13,212)
	Over provision in prior year	(107)	(4,070)
	UK Corporation tax payable for the year	£6,939	£39

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2012

7. TANGIBLE ASSETS

TANGIBLE ASSETS	Fixtures, Fittings & Equipment £	Computer Equipment £	Total £
COST			
As at 1 January 2012	149,622	144,084	293,706
Additions	11,461	61,393	72,854
As at 31 December 2012	161,083	205,477	366,560
As at 51 December 2012		205,477	
DEPRECIATION			
As at 1 January 2012	146,656	25,517	172,173
Charge for the year	5,138	29,702	34,840
As at 31 December 2012	151,794	55,219	207,013
As at 51 December 2012			207,015
NET BOOK VALUE			
At 31 December 2012	£9,289	£150,258	£159,547
At 31 December 2011	£2,966	£118,567	£121,533
			

Included within Computer Equipment are assets under construction with an undepreciated value at the year-end of £10,580 (2011: £98,343).

8. LISTED INVESTMENTS

Fixed asset investments comprise the following at the lower of cost and market value at the balance sheet date on an individual basis. •

	£
COST	
As at 1 January 2012	445,865
Additions Disposals	(48,500)
Disposuis	
As at 31 December 2012	397,365
DIMINUTION/APPRECIATION	
IN VALUE As at 1 January 2012	8,246
Eliminated on disposals	880
Unrealised movement in the year	(5,585)
As at 31 December 2012	3,541
NET BOOK VALUE	
At 31 December 2012	£393,824
At 31 December 2011	£437,619

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2012

8. LISTED INVESTMENTS (continued)

		2	2012	2011	
		Cost £	Market Value £	Cost £	Market Value £
	UK Listed	£397,365	£435,428	£445,865	£482,940
9.	DEBTORS			2012 £	2011 £
	Trade debtors Other debtors Prepayments and accrued income			21,786 7,058 69,583 £98,427	23,967 6,456 60,156 £90,579
10.	CREDITORS DUE WITHIN ONE	YEAR		2012 £	2011 £
	Trade creditors Other creditors Social security and other taxation Accruals and deferred income Provisions (including rent-free period)		78,426 3,566 41,111 86,944 10,685 £220,732	62,715 5,901 46,356 151,530 46,936 £313,438
11.	CREDITORS DUE AFTER MORE	E THAN ONE Y	EAR	2012 £	2011 £
	Accruals and deferred income Provisions (including rent-free period)		51,716 74,777	57,150 85,303
				£126,493	£142,453

Deferred income relates to Barbican funding for the new membership database, which will be released over 10 years to match the depreciation expense; and for the new website, which will be released over 3 years to match the depreciation expense.

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2012

12.	SALARIES	2012 £	2011 £
	Gross salaries	1,027,209	976,249
	Social security costs	123,204	113,493
	Pension costs	39,238	37,668
	Private medical insurance	10,548	10,154
		£1,200,199	£1,137,564

Pension costs comprise defined contributions to a group stakeholder and other individual pension policies.

The average number of employees during the year was 21 (2011: 19).

No member of the Council received any remuneration during the year for acting as a member of the Council. In 2012 two (2011: one) members of Council, and four employees of firms in which two Council members are partners, received properly authorised fees for work undertaken in connection with IPA examinations.

13. OPERATING LEASES

The following represents annual commitments held under operating leases expiring as follows:

	201	2012		2011	
	Land & Buildings £	Other £	Land & Buildings £	Other £	
< 1 year	-	-	-	-	
2-5 years	73,282	22,382	73,282	20,012	
> 5 years	-	-	-	2,370	

14. CAPITAL COMMITMENTS

At the year-end capital commitments of £Nil (2011: £16,818) had been contracted for.

INSOLVENCY PRACTITIONERS ASSOCIATION (A company limited by guarantee) DETAILED INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2012

FOR THE YEAR ENDED 31 DECEMBER 2012			• • • •	
INCOME	201 £	2 £	201 £	1 £
Subscription income and fees from members and students Insolvency authorisation fees		716,615 1,045,807		755,175 1,026,115
		1,762,422		1,781,290
Other	76 465		47.077	, ,
Grant income Events	76,465 96,268		47,867 98,275	
Services to other bodies	97,147		86,137	
Sundry income	5,813		1,199	
		275,693		233,478
		£2,038,115		£2,014,768
EXPENDITURE				
Administration etc				
Salaries Consultants		1,200,199 24,529		1,137,564 32,929
Printing, postages, binders and other office expenses		24,329 92,491		103,360
Insurance		17,654		17,640
Council and committee expenses		43,446		33,826
Public relations and press cuttings Depreciation		4,313 34,840		3,242 10,770
Depretation				
		1,417,472		1,339,331
Direct costs of events		68,393		80,764
Other expenses				
Legal and other Regulatory costs	85,153		66,193	
Audit, accountancy and book-keeping fees Other professional fees	22,470 4,623		24,571 4,133	
Unrecoverable VAT	72,347		46,439	
Examination costs	35,546		50,642	
Inspection expenses	76,139		59,408	
Rent, service charge and rates IT expenses	159,844 13,675		156,115 17,542	
Website	7,235		870	
Staff travel costs	5,338		15,129	
Sundry expenses Entertainment, subscriptions, training and payroll	11,391		9,157 30,942	
Grant related expenditure	31,476 32,426		47,751	
		557,663		528,892
		2,043,528		1,948,987
Operating (loss)/surplus for the year before tax		(5,413)		65,781
Realised losses on sale of listed investments		(1,277)		(2,346)
Net movement in diminution in value of investments		4,705		(1,283)
Movement in bad debt provision & debt written off Bank interest		1,477 11,368		(2,745) 9,819
Income from listed securities		14,676		16,310
Surplus on ordinary activities before tax		25,536		85,536
Corporation tax		(6,939)		(39)
Surplus for the year after tax		£18,597		£85,497
(These figures do not form part of the statutory accounts.)				

(These figures do not form part of the statutory accounts.)